

RECEIVED & FILED

APR 02 2001

Missouri
SECRETARY OF STATE

**EXECUTIVE ORDER
01-07**

WHEREAS it is the goal of this administration to create a system of government that efficiently and effectively uses resources to improve the quality of life and enhance opportunity for all of Missouri's citizens; and

WHEREAS this efficiency and effectiveness can only be achieved through systemic reform of the way the executive and legislative branches of government work with each other, with local communities, and private sector partners to dedicate and invest our resources toward a common set of goals; and

WHEREAS the leadership and all partners in this collaboration must improve the methods for measuring the results of these goals and promote the successful management and investment of our resources; and

WHEREAS an increase in opportunity and improvement in quality of life begins within successful communities, which require strong families, children's well-being and active citizen involvement; and

WHEREAS the entity now known as the Family Investment Trust has been working to build a partnership among State government, local communities and private entities to improve the lives of Missouri's families and children and strengthen communities by:

- Increasing the collaboration of communities, businesses, and government in the planning and delivery of services at the local level consistent with the six core results established by the Family Investment Trust Board of Directors;
- Using public resources to support planning and service delivery more flexibly and effectively across traditional agency boundaries, consistent with the appropriations process of the General Assembly and state policy goals;
- Leveraging public resources to attract additional investment from other sources, measured in part by comparing the total costs of the approaches used to achieve the desired results; and
- Improving accountability for the measures that reflect the six core results and approaches to achieving these results; and

WHEREAS several financial reviews and audits have recommended improvements in the efforts of the Family Investment Trust to measure results and improve performance in achieving these results,

NOW, THEREFORE, I, Bob Holden, Governor of the State of Missouri, by virtue of the authority vested in me by the Constitution and laws of the State of Missouri, do hereby reestablish the Family Investment Trust through August 28, 2002, to operate as the Family and Community Trust, and direct that:

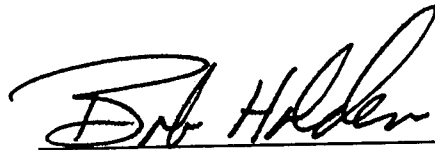
- The Family and Community Trust Board of Directors--consisting of the Directors of the Departments of Corrections, Economic Development, Elementary and Secondary Education, Health, Labor and Industrial Relations, Mental Health, Public Safety, and Social Services, and nine [9] private sector members--shall be responsible for advancing management reform and implementing policies to measurably improve the well-being of Missouri's families and children;
- The Family and Community Trust and all departments and agencies shall work with the state government's executive branch, legislature, private sector and community partners to develop, by October 1, 2001, a system to measure and report statewide and community-level success in achieving the six core results, based upon benchmarks derived from statewide results, including:
 - The number of persons employed in higher wage jobs;
 - The overall safety of children within their family units and the safety of families within their communities, measured in part by incidents of crimes against persons and family violence;

- The preparedness of young children to enter school, measured by the percentage of children entering school with the basic requirements necessary to learn;
- The health of children and families, measured in part by rates of injuries and death caused by drugs and alcohol, the percentage of pregnancies resulting in the birth of healthy babies and the percentage of people with health insurance;
- The educational success of children and youth, measured in part by the percentage of young people achieving desired levels of performance in certain grades and the decreased pregnancy rate for females under age 18; and
- The employability of youth ready to enter the workforce, measured in part by the percentage of 18-year olds with a high school diploma or GED.

All departments and agencies involved in the Family and Community Trust shall institute results-based planning and management while promoting collaboration across department and agency lines. These departments shall analyze the methods used to finance and deliver services, review potential structural improvements, implement strategies to maximize effectiveness and anticipate barriers that inhibit effectiveness both within government and between government and community-based organizations.



IN WITNESS WHEREOF, I have hereunto set my hand and caused to be affixed the Great Seal of the State of Missouri, in the City of Jefferson, on this 2nd day of April, 2001.



 BOB HOLDEN
 GOVERNOR

ATTEST:



 SECRETARY OF STATE